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6.2(d)

SPECIAL STUDY OF  
SELECTED COLLECTION SYSTEMS

~~TOP SECRET~~

Animal Emplacement

**SENSITIVE**

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18 August 1967

**MEMORANDUM FOR: Deputy Director for Science and Technology  
Assistant Deputy Director for Science and  
Technology**

**SUBJECT : Animal Program**

1. The attached report and supporting documents were prepared in response to a Bureau of the Budget request which was subsequently cancelled. You asked that we forward the draft study for your information and background. I have reviewed both the report and the program carefully since its inception and must state that the role played by the various elements of the Agency throughout this three-year period has been erratic and inconsistent. It is greatly to the credit of the technical officers involved in these projects that they were able to surpass the technical objectives of the program.

2. For the record, it should be noted that the objectives of this program were developed in response to the DD/P's letter to the DD/R in 1963. There has been a recent decision on the part of management to discontinue this program. We have taken the appropriate steps to comply, although you should know that in my view the concepts and objectives as stated in 1963 are even more valid than they were at the time the program was initiated.

3. I hope you will have the time to read at least portions of this report because I believe it indicates the Agency's inability, at least in some areas, to define its requirements or indeed to make use of R&D once it is developed. Obviously this represents the worst kind of waste in terms of manpower and money.

TS 196449/1

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**SUBJECT: Animal Program**

4. I would like to discuss this program with you at your earliest convenience since we must undertake phase-out operations as quickly as possible. I would also like to use this as a basis for policy guidance with respect to other programs in the life sciences which I hope are still consistent with the objectives of the Director. I have marked with a red tab the memoranda in the annex which I believe will be of the most interest to you.

Stephen L. Aldrich, M. D.  
Deputy Director  
of  
Research and Development

**Attachment**  
**TS 196449**

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